

# 2019 Budget

SPRINGETTSBURY TOWNSHIP

# 2018 Budget Performance

Tax revenues consistent as budgeted

No variance in RE Transfer tax

Building permits - much greater than anticipated (Harley Davidson, Apple Nissan, Toyota of York, Pasch Homes)

Expenditure variations

Position vacancies - police officer

Projects +/-

- street paving (delayed to 2019)
- sidewalks
- + Township Admin roof
- + Technology investments (Energov, Parks & Rec, Cashiering)



**Good news:** The budget performed better than anticipated.

# Fiscal Planning and Management

## Strategic Priority #1

**Goal:** Maintain a strong fiscal position to improve the quality, scope and efficiency of delivering municipal services now and in the future.

**1. Develop a five-year financial plan and budget strategy.**

**Target:** A conservative revenue structure model will fund 100% of annual operating expenses.

### **TOOLS:**

Fee increase

Tax increase

Use of fund balance (policy is to maintain at least 10% of annual expenses in reserve)

Mercantile tax audit

Grant sourcing

Reductions in operations

Financing

New revenues (casino)

# Tactical priorities

## Goals:

Maintain the highest quality services for the least cost to the residents.

Pursue continual community improvement and reinvestment.

## Financial strategy:

Slight to modest increase to tax and fee structure to gradually prepare for future expenses.

## Financial policy:

Limit tax and fee increases to the minimum required to maintain quality services.

Diversify and improve revenues.

## Objectives:

Maintain the quality of services.

Maintain balance of revenue/expense.

Build fund balance.

# Original Capital Improvements presentation & significant increases



# 2019 GF Operating Budget

2019 Budget	
Revenues	14,850,281
Expenditures	15,621,871
Operating Surplus/ (Deficit)	(771,590)
Capital expenditures	0
Total Surplus/ (Deficit)	(771,590)

Revenues: will be stable, development outlook is favorable for construction, little in the way of new plans

Expenses: operations are stable with modest increases following contracts, inflation of goods/services, and ongoing compliance costs with unfunded mandates.

Anticipate a modest surplus with a balanced budget for operations.

But, no funding for capital.

# Unfunded Obligations and Capital Projects

Police pension funding: +\$215,239

Post retirement health: +\$138,615

Police CIP: +\$110,000

- vehicle up-fits
- records management system

Public Works CIP: +\$43,000

- Twp building windows/doors
- Park utility vehicle

Community Development: +\$430,500

- MS4 & Comp Plan

MIS: +\$66,260

- Computers, servers, phones, security cameras, network devices

Recreation: +\$224,500

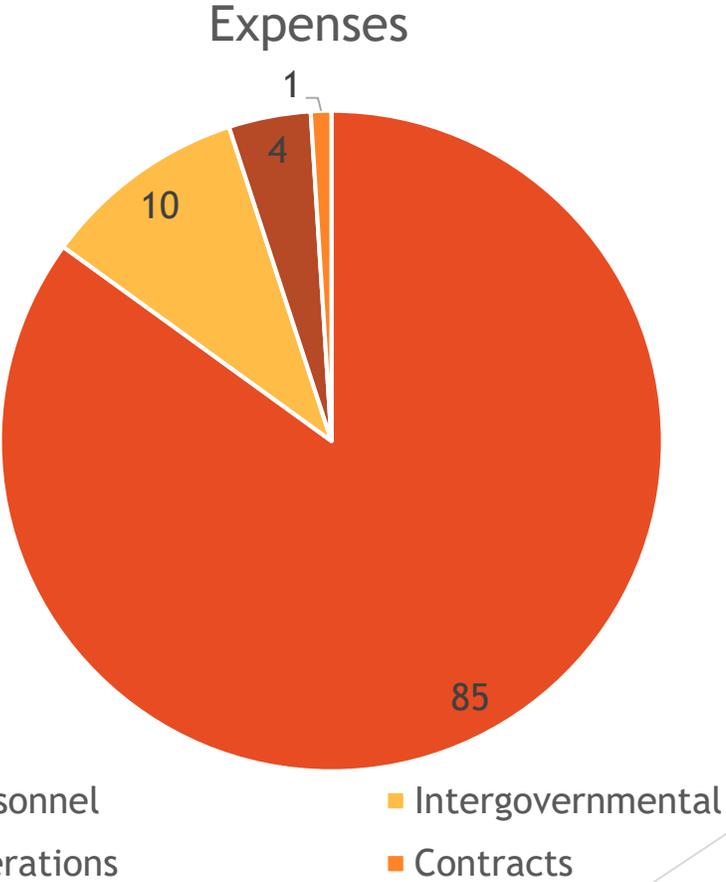
- Park Improvements, AV - Park
- Outdoor Amenity (FitCore Course)

Administration: +\$860,000

- Davies Drive
- Police station design

# Budget composition

Personnel	85% - \$13,278,590
Intergovernmental	10% - \$ 1,562,187
Operations	4% - \$ 624,874
Contracts	1% - \$ 156,220



# Staffing composition

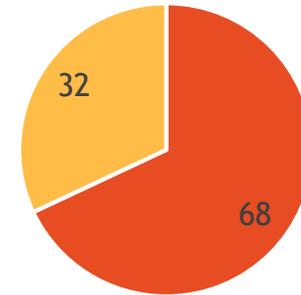
## Personnel

- delivery of government services is labor intensive
- Optimal minimum staffing

## Outsourcing

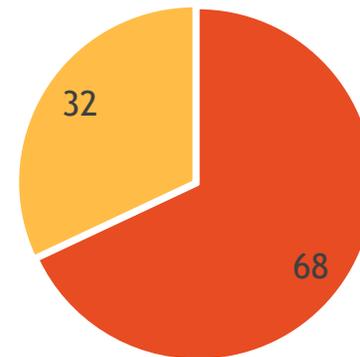
- Regionalism (YAUFR)
- Cooperatives (IIC, SMT, PP, YCSWC)
- Contracting (EMS, Engineering, Legal, Inspection)

27 Personnel



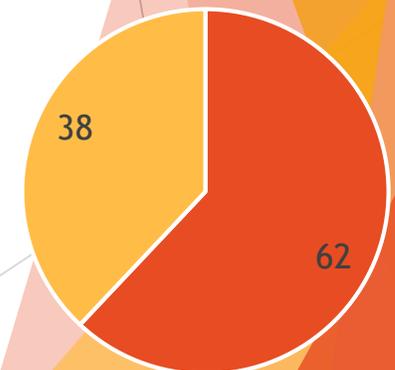
■ Wages ■ Benefits

32 Sworn



■ Wages ■ Benefits

29 Teamsters



■ Wages ■ Benefits

# Significant budget allocations

\$2,882,940 York Area United Fire and Rescue (YAUFR)

(\$121,379) YAUFR fund balance return

\$37,000 Martin Library - annual township contribution

\$6,000 Martin Library - fee for service to the township

# Overview: revenues

<b>2018</b>		<b>2019</b>	<b><u>Percent</u></b>
<b><u>Budget</u></b>	<b><u>Description</u></b>	<b><u>Proposed</u></b>	<b><u>Change</u></b>
	<b>General Fund</b>		
(12,764,696)	Administration Revenue	(13,131,438)	2.8%
(713,000)	Community Development Revenue	(1,100,000)	54.27%
0	EMS Revenue	0	0%
0	Finance Revenue	0	0%
(60,000)	Fire Revenue	(55,000)	-8.3%
0	MIS Revenue	0	0%
(305,500)	Police Revenue	(341,843)	11.89%
(14,500)	Public Works Revenue	(10,000)	-31.0%
(231,000)	Recreation Revenue	(212,000)	-8.2%
<b>(14,088,696)</b>	<b>Total Township Revenue</b>	<b>(14,850,281)</b>	<b>5.40%</b>

# Overview: expenses

<b>2018</b>		<b>2019</b>	<b><u>Percent</u></b>
<b><u>Budget</u></b>	<b><u>Description</u></b>	<b><u>Proposed</u></b>	<b><u>Change</u></b>
	<b>General Fund</b>		
1,921,559	Administration Expense	1,946,301	1.29%
1,121,672	Community Development Expense	1,305,826	16.4%
42,930	EMS Expense	0	0%
397,603	Finance Expense	393,770	-0.96%
304,890	MIS Expense	369,932	21.33%
5,712,923	Police Expense	6,271,170	9.77%
1,690,208	Public Works Expense	1,962,602	16.11%
527,069	Recreation Expense	555,709	5.43%
2,303,546	YAUFR Expense	2,816,561	22.2%
<b>14,088,696</b>	<b>Total Township Expenses</b>	<b>15,621,871</b>	<b>10.88%</b>

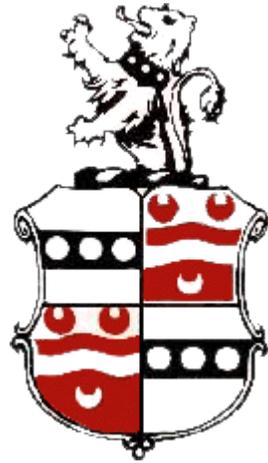
# Sewer Fund budget: revenue and expenses

<b>2018</b>		<b>2019</b>	<b><u>Percent</u></b>
<b><u>Budget</u></b>	<b><u>Description</u></b>	<b><u>Proposed</u></b>	<b><u>Change</u></b>
(9,025,750)	Wastewater Revenue	(8,804,750)	-2.44%
10,974,448	Wastewater Expenses	10,655,895	-2.9%
<b>-1,948,698</b>	<b>Total Wastewater</b>	<b>- 1,851,145</b>	
(163,502)	<i>Without depreciation</i>	(277,855)	
2,112,200	Depreciation	2,129,000	

# 2019 Budget Proposal Summary

Fund	Projected beginning balance	Revenues	Expenses	Fund Balance (Used) / Remaining	Projected ending balance
General	\$4,260,000	14,850,281	(15,621,871)	(771,159)	\$3,488,841
MS4 Fee '19				+ 400,000	\$3,888,841
Sewer		8,804,750	(10,655,895)	277,855	

# QUESTIONS?



**Springettsbury Township  
2019 Budget Proposal**