

2020 Budget

SPRINGETTSBURY TOWNSHIP

2019 Budget Performance

HIGHLIGHTS

2019 fiscal year projected to conclude better than expected, without using reserves as budgeted.

REVENUES

Property tax revenues - as budgeted
RE Transfer tax - greater than expected
Building permits - greater than expected
(Casino - \$600,000)

EXPENDITURES

Budget savings:
Position vacancies - police officers, public works, finance, waste water
Budget increases: Projects +/-
+ street paving (2018 and 2019 projects)
+ Fats, Oils, Grease Project - WWT
+ Administration Building Windows
+ Technology investments - Park Audio

Fiscal Planning and Management

Strategic Priority #1

Goal: Maintain a strong fiscal position to improve the quality, scope and efficiency of delivering municipal services now and in the future.

1. Develop a five-year financial plan and budget strategy.

Target: A conservative revenue structure model will fund 100% of annual operating expenses.

TOOLS:

Fee increase

Tax increase

Use of fund balance (policy is to maintain at least 10% of annual expenses in reserve)

Mercantile tax audit

Grant sourcing

Reductions in operations

Financing

New revenues (casino)

Administrative objectives

Goals:

Maintain the highest quality services for the least cost to the residents.

Pursue continual community improvement and reinvestment.

Financial strategy:

Slight to modest increases to tax and fee structure to meet the needs of future expenses.

Financial values:

Limit tax and fee increases to the minimum required to maintain quality services.

Diversify and improve revenues.

Objectives:

Maintain the quality of services.

Maintain balance of revenue/expense.

Build fund balance.

Original Capital Improvements presentation & significant increases



2020 GF Operating Budget

2020 Budget	
Revenues	15,973,290
Expenditures	15,973,290
Operating Surplus/ (Deficit)	-0-
Capital expenditures	\$1,799,823 - under review
Total Surplus/ (Deficit)	

Revenues: healthy increase in economic growth; development outlook is favorable for continued construction, primarily in redevelopment projects

Expenses: operations are stable with modest increases following contracts, inflation of goods/services, and ongoing compliance costs with unfunded mandates.

Unfunded Obligations and Capital Projects

- ▶ Recreation: \$130,000
 - Park Improvements - Augustus Shaeffer Park
- ▶ Administration: \$1,348,000
 - Davies Drive \$848,000
 - Police station design \$500,000
- ▶ Water Quality Management: \$675,000
 - New Fund to account for expenses as a separate utility for meeting NPDES requirements

Capital Funding Options

Fund balance reserves:

Park Improvements: \$130,000

- ▶ Use Recreation Fee reserves \$130,000

CBPRP MS4 projects: \$675,000 MS4 fee or GF reserves

- ▶ Use General Fund balance: \$610,790 for MS4 2020 expenditures

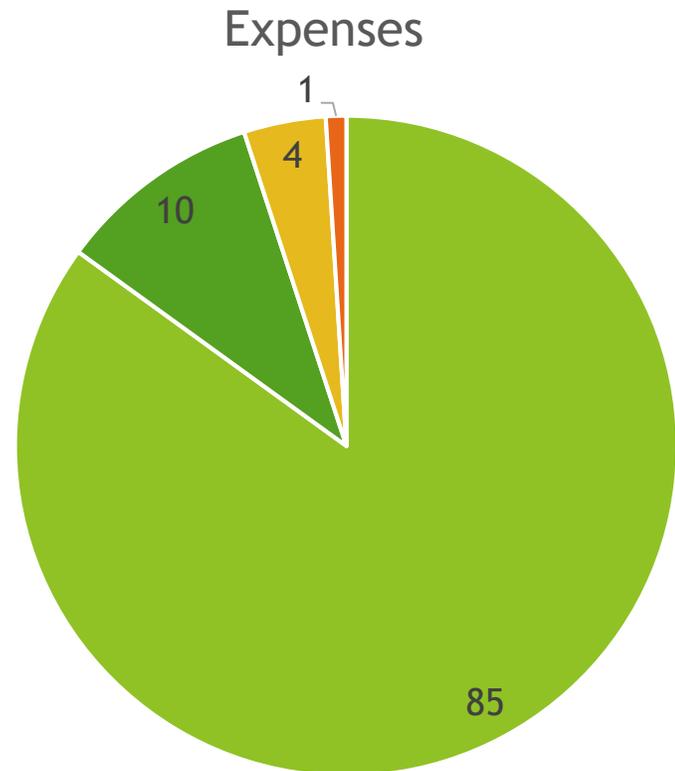
Financing Options:

Davis Drive: \$848,000 (pursuing PennDOT Multimodal Grant Funding)

Police Station Design: \$500,000 Bond or Conventional Loan Financing

Budget composition

Personnel	85% - \$13,577,296
Intergovernmental	10% - \$959,668
Operations	4% - \$638,932
Contracts	1% - \$159,733



- Personnel
- Intergovernmental
- Operations
- Contracts

Staffing composition

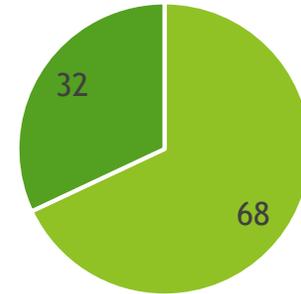
Personnel

- Provide all government services
- Optimal minimum staffing
- Staffing replacements for recent retirements and vacancies

Outsourcing

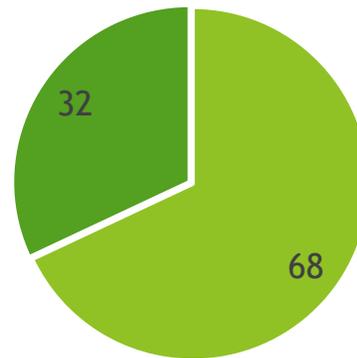
- Regional Services (YAUFR)
- Cooperatives (IIC, SMT, PP, YCSWC)
- Contracting (EMS, Engineering, Legal)

36 Personnel



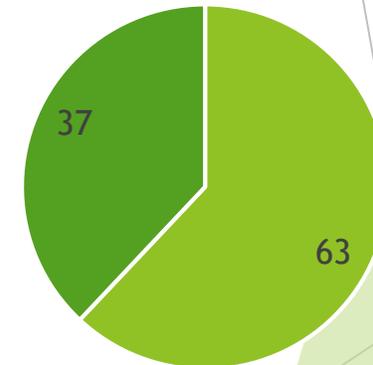
■ Wages ■ Benefits

32 Sworn



■ Wages ■ Benefits

30 Teamsters



■ Wages ■ Benefits

Additional Services budget allocations

Fire Services

\$3,021,238 York Area United Fire and Rescue (YAUFR) - Operating

\$ 140,505 York Area United Fire and Rescue (YAUFR) Capital - equipment

Library Services

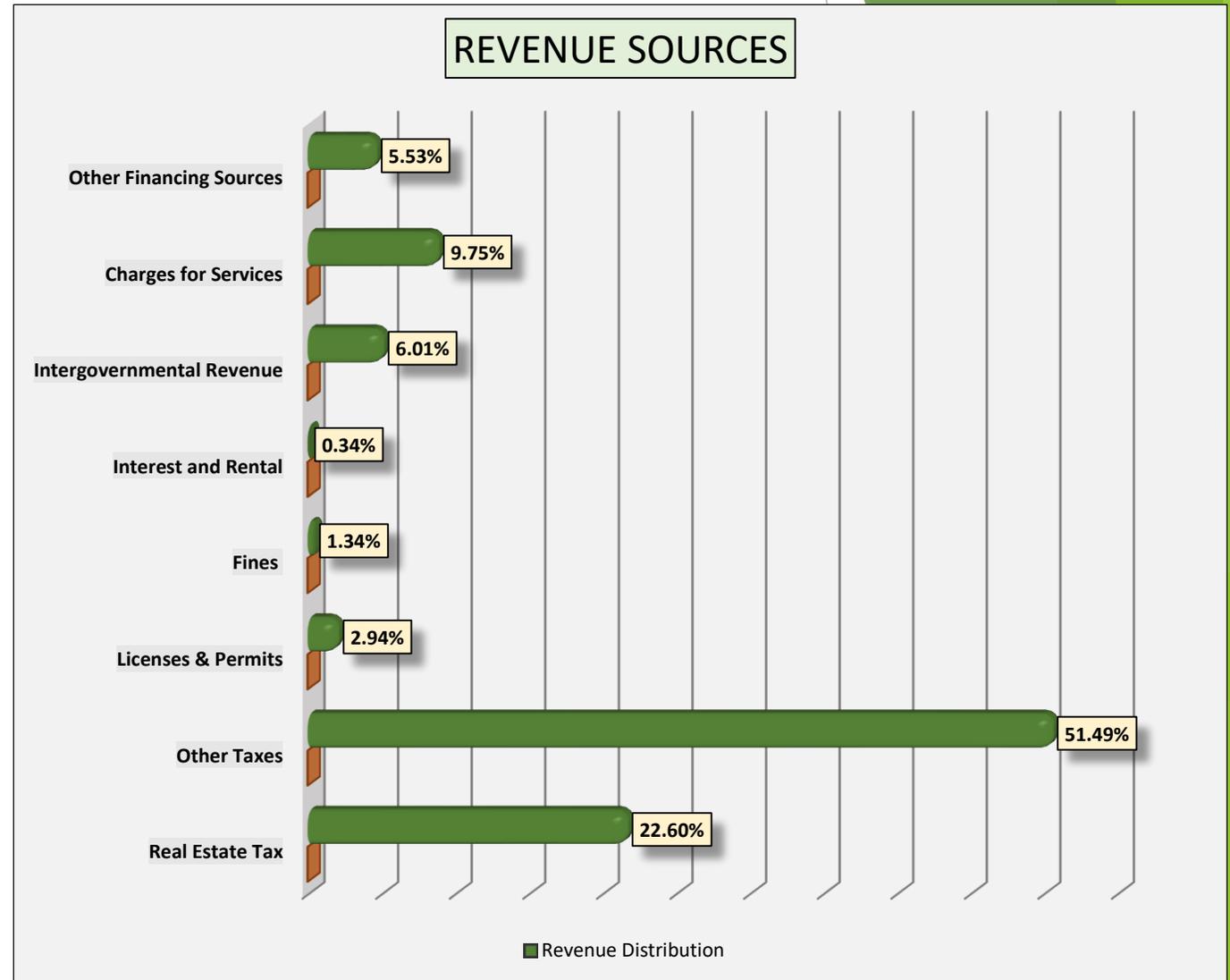
\$32,500 Martin Library - annual township contribution

\$ 4,500 Martin Library - fee for service to the township

Revenue - General Fund

Tax Revenue: 74.09%

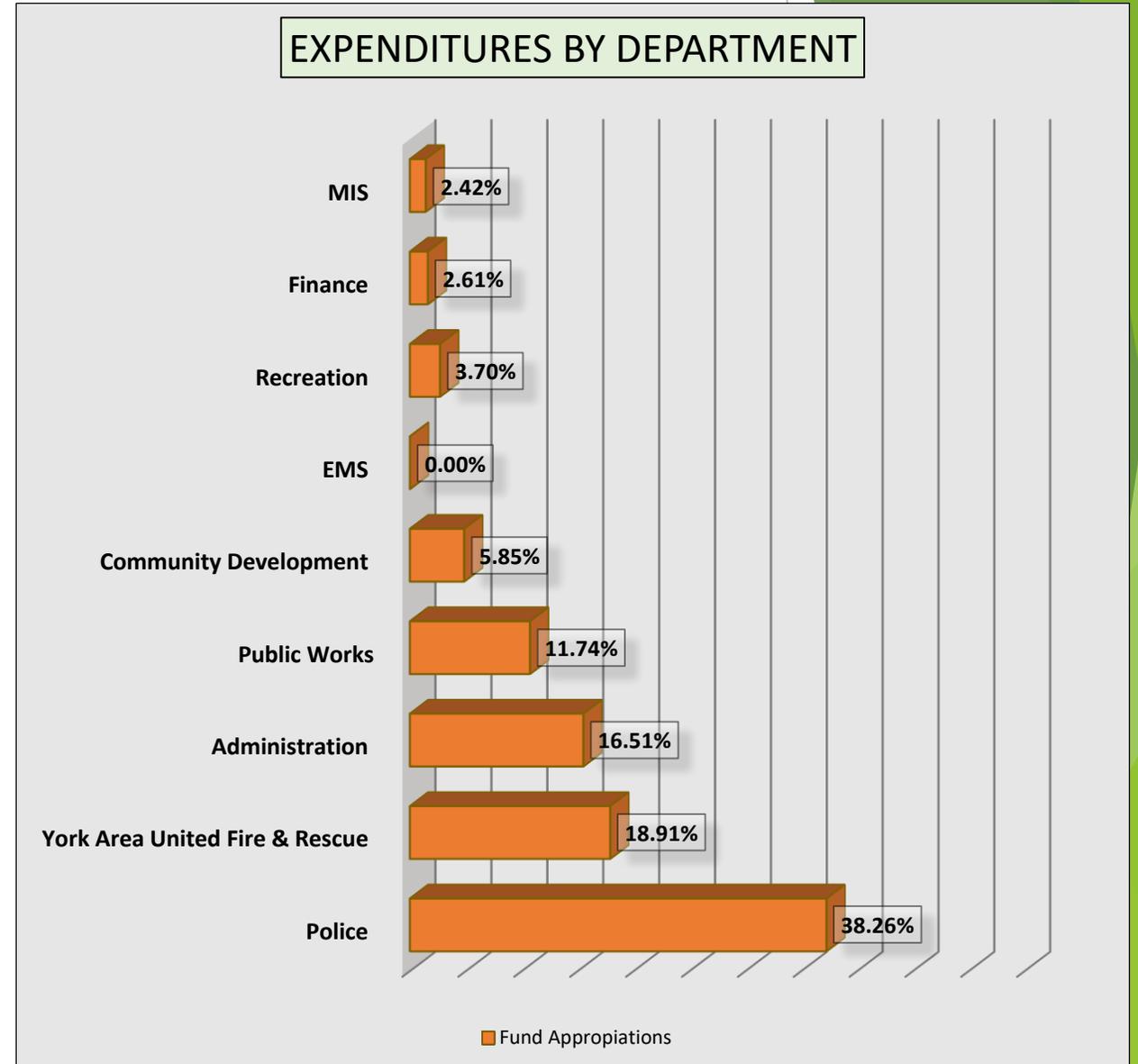
REVENUE - GENERAL FUND	BUDGET
	2020
Revenue Source	
Real Estate Tax	\$ 3,609,930
Other Taxes	\$ 8,225,000
Licenses & Permits	\$ 469,000
Fines	\$ 213,500
Interest and Rental	\$ 55,002
Intergovernmental Revenue	\$ 959,668
Charges for Services	\$ 1,557,900
Other Financing Sources	\$ 883,290
010 General Fund Revenue	\$15,973,290



Expenditures - General Fund

Public Safety - 57.17%

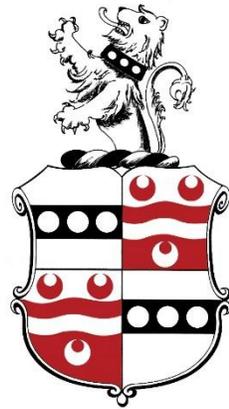
EXPENDITURES - GENERAL FUND	BUDGET
	2020
<u>Account Description</u>	
Police	\$ 6,111,747
York Area United Fire & Rescue	\$ 3,021,239
Administration	\$ 2,637,156
Public Works	\$ 1,874,819
Community Development	\$ 934,986
EMS	\$ -
Recreation	\$ 591,015
Finance	\$ 416,452
MIS	\$ 385,876
010 General Fund Expenditures	\$ 15,973,290



Sewer Fund budget: revenue and expenses

2019		2020	
<u>Budget</u>	<u>Description</u>	<u>Proposed</u>	<u>Change</u>
(8,804,750)	Wastewater Revenue	(8,683,000)	-1.4%
10,655,895	Wastewater Expenses	11,725,839	10.0%
-1,829,421	Total Wastewater	- 3,042,839	
(299,579)	<i>Without depreciation</i>	6,161	
2,129,000	Depreciation	3,049,000	

QUESTIONS?



**Springettsbury Township
2020 Budget Proposal**