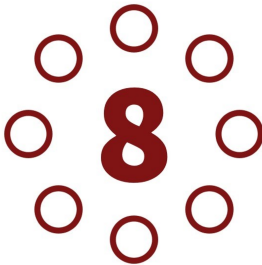




2022-2026 Strategic Plan

Mission

Deliver the best quality municipal services, efficiently, effectively and in a friendly manner to residents, businesses, and visitors.



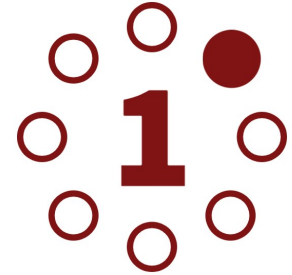
8 Core Focus Areas

- Transportation System Improvements
- Explore Increased Municipal Cooperation with Focus on Sanitary Sewer
- Parks and Recreation
- Commitment to Equality
- Comprehensively Review Zoning Ordinances
- Environmental Stewardship
- Explore Greater Strategic Use of Outsourcing
- Commitment to Community & Economic Development

Vision

The Board of Supervisors is committed to a long-term vision to be a sustainable municipality in all respects:

- Sustainable Services – deliver excellent services, facilities, and infrastructure at the most reasonable cost
- Sustainable Neighborhoods – ensuring they are safe and attractive
- Sustainable Environment – preserving our environmental assets and ensuring that our natural resources are protected
- Sustainable Finances – responsible stewardship of fiscal resources to achieve the services, neighborhoods, and environment desired by the community

*Core Focus***Transportation System Improvements***Core Strategy*

Springettsbury Township is a municipality that operates and maintains a broad range of facilities and infrastructure, including over 100 miles of township owned roadways. In addition, there are numerous miles of state-owned roadways within our township. Springettsbury anticipates transportation system needs as our population grows and changes.

Objective I

Memory Lane and Haines Road: Improve congestion and traffic movement between Route 30 and Route 124/Mount Rose Avenue

Actions:

- Review the current township transportation plan
- Work with York County and Pennsylvania Department of Transportation (PennDOT) to identify all deficiencies
- Identify any quick fixes and implement
- Track and acquire key right-of-way for long-term transportation needs
- Identify costs and secure funding, including various grant opportunities

Objective II

Mount Zion Road: Improve Traffic and Pedestrian Movements

Actions:

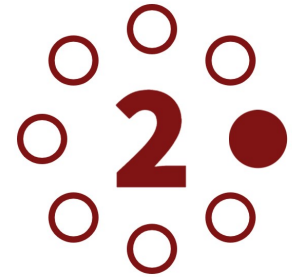
- Review the current township transportation plan
- Work with PennDOT to identify the necessary steps to construct continuous sidewalks and pedestrian signals along the corridor
- Acquire right-of-way as needed
- Identify costs and secure funding, including grants

Objective III

East Market Street/State Route 462 and Vernon Street: Traffic safety improvements

Actions:

- Review transportation plan
- Work with York County and PennDOT to identify deficiencies
- Develop a corrective action plan
- Acquire right-of-way as needed
- Identify costs and secure funding

*Core Focus***Explore Increased Municipal Cooperation with Focus on Sanitary Sewer***Core Strategy*

Springettsbury Township owns and operates a significant wastewater treatment facility that services nine municipalities. In addition, the township is a charter member of York Area United Fire and Rescue, along with Spring Garden and Manchester Townships. Springettsbury identifies opportunities to collaborate with regional/neighborhood municipalities to enhance the strength of our community.

*Objective I***Evaluate the Cost/Benefit of expanding the Wastewater Treatment Facility***Actions:*

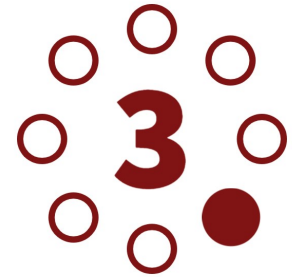
- Buchart Horn hired to conduct the study
- Work with our current contributing municipalities regarding current and future growth possibilities
- Work with the Pennsylvania Department of Environmental Protection related to regulatory matters
- Develop a plan and recommendation

*Objective II***Improving Governance of York Area United Fire and Rescue (YAUFR)***Actions:*

- Work with Spring Garden and Manchester Townships to evaluate the current governance structure
- Identify areas for improvement
- Encourage greater involvement of the municipal managers
- Develop and implement the plan

*Objective III***York County Stormwater Consortium***Actions:*

- Work with the York County Planning Commission and other municipalities within the county
- Develop a new Pollution Reduction Plan for the next NPDES permit cycle
- Evaluate the best course of action for the township
- Implement the plan

*Core Focus***Parks and Recreation***Core Strategy*

Springettsbury Township recognizes its citizens affinity for community amenities. The township strives to enhance the quality of life through enhancement of parks and recreation amenities and programming.

*Objective I***Camp Security Park Plan***Actions:*

- Work with Friends of Camp Security to identify historical opportunities
- Develop a master plan for the land
- Evaluate what types of recreation use is needed
- Identify costs and secure funding, including various grant opportunities

*Objective II***Revitalize Neighborhood Parks***Actions:*

- Identify the needs at each park
- Include plan to ensure connectivity via new sidewalk projects, where appropriate
- Develop a revitalization plan
- Identify costs and secure funding, including various grant opportunities

*Objective III***Expand Opportunities***Actions:*

- The township values youth recreational activities, build relationships with youth organizations to foster growth in programming offered
- Evaluate programs and events offered
- Enhance and expand events to meet the needs of the community
- Evaluate the desire for recreational amenities within open spaces within the business and commercial districts
- Continue to seek private partnerships for projects and programming

*Core Focus***Township's Commitment to Equality***Core Strategy*

Springettsbury Township values all residents, business partners, and visitors. The township has a responsibility to ensure that we remain an inviting, equitable, and safe community for all.

*Objective 1***Equal opportunity for everyone***Actions:*

- Ensure everyone has access to and benefits from the Township's programs, parks, facilities, and activities
- Ensure equal opportunity for everyone during hiring practices
- Ensure all various boards and committees' vacancies are promoted well within our entire community

*Core Focus***Comprehensively Review Zoning Ordinances***Core Strategy*

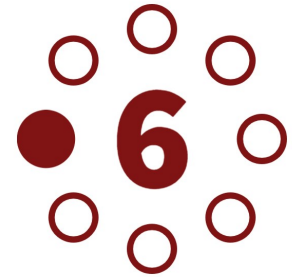
Springettsbury Township recognizes that effective zoning ordinances are an important part of the township's development, to help promote growth of the township.

*Objective 1***Review all zoning ordinances as part of the new Comprehensive Plan***Actions:*

- Select a professional firm who can conduct the Comprehensive Plan along with a complete zoning review
- Determine what needs changed to be consistent with current State and Federal law
- Remove items that are obsolete and/or no longer desirable
- Determine what makes sense for Springettsbury and make sure they are uniform
- Ensure the update zoning will shape the future aesthetics of the township
- Address current issues i.e. Airbnb, ATVs, noise violations

Core Focus

Environmental Stewardship



Core Strategy

Springettsbury Township develops strategies to conserve the natural resources that provide citizens a notable quality of life while balancing the essentials of a growing community.

Objective 1

Municipal Separate Storm Sewer Systems (MS4) and other waterway improvements

Actions

- Consider properties and waterways that would benefit from improvements
- Consider the impacts of proposed development and how to best implement facilities to protect the environment
- Participate in cooperative regional groups to improve the waterways beyond our borders

Core Focus

Explore Greater Strategic Use of Outsourcing



Core Strategy

Springettsbury Township desires to utilize multiple methods to deliver the services to township residents and businesses.

Objective 1

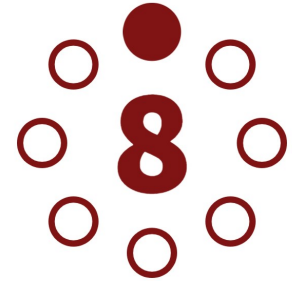
Utilize professional partners to supplement tasks in lieu of expanding staffing

Actions:

- Develop criteria as to when outsourcing makes sense
- Use outsourcing in a way that allows the township to remain fiscally responsible
- Develop an ongoing review process to evaluate our outsourcing programs and make improvements

Core Focus

Commitment to Community and Economic Development



Core Strategy

Springettsbury Township desires to remain economically competitive, resilient, and attractive to private enterprises. Economic opportunities help the township by enhancing the local economy, provides jobs, and supports public services and amenities that the community desires and expects.

Objective 1

Improve the economic health of the community

Actions:

- **Completion of the Comprehensive Plan along with the zoning ordinance review and update**
- **Ensure ordinances support growing local businesses and fostering new business.**
- **Enhance business retention and expansion efforts by building relationships through the Springettsbury Business Association**
- **Enhance our commercial areas through continued infrastructure improvements**
- **Identify challenges in the post COVID-19 pandemic environment**

